Report Title: CIO Strategic Plan - Project Review v.0.00

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Run by: Gerald Lindo
Table name: pm_project

Query Condition: Strat Plan Year = 2020 AND State = Work in Progress .or. State = Closed Complete .or. State = Pending

Group by: Portfolio

Sort Order: Project Name in ascending order

340 Projects

Portfolio	▲ Project Name	Percent complete	Strat Plan Year	Active	Status	Description	Project manager
♦ Portfolio: ACT Portfo	olios (59)						
ACT Portfolios	[ACT] A Multimedia Resource for Health Professional Students to Provide Safe and Quality Patient Care	100	2020	false	Green	The unsafe use of medications can place patients' health at risk and great financial burden on the health care system. More medication safety education components need to be integrated into our current health professional curriculum. This multimedia medication safety resource is a valuable and complementary tool for students' self-directed learning.	Avi 'He Him' Hyman
ACT Portfolios	[ACT] Accessible Branching Decision Tree Games	65	2020	true	Green	The purpose of this project is to explore the development of a template for creating branching tree games that are educational in nature and meet accessibility guidelines.	Avi 'He Him' Hyman

Portfolio	▲ Project Name	Percent complete	Strat Plan Year	Active	Status	Description	Project manager
ACT Portfolios	[ACT] Enhancing Dental Students' Communication Skills Using an Integrated Online Formative Assessment Module	100	2020	false	Green	In this project, Librarians will be working with instructors on the development of online information literacy modules for Arts and Science undergraduate courses, including pilots in Art History and Social Psychology.	Avi 'He Him' Hyman
ACT Portfolios	[ACT] Pubisher Integration Middleware	25	2020	true	Green	There are many potential publisher integrations available for Quercus. When handled individually, each integration project can take months to complete. One of the biggest hurdles is compliance with information security and privacy standards. We have convened a working group to review the middleware options and make a recommendation.	Avi 'He Him' Hyman
ACT Portfolios	[ACT] APSC Advisor App	100	2020	false	Green	Faculty of Applied Science and Engineering Registrar Advising application	Avi 'He Him' Hyman
ACT Portfolios	[ACT] Best practices for teaching clinical professionals using remote video technology	65	2020	true	Green	The expansion of Occupational Science & Occupational Science & Occupational Therapy to two campuses requires the use of video technology. With full support from Graduate Life Sciences Education, this project aims to support faculty to optimize e-learning and student engagement, and develop a Guidebook for use by others within and beyond the University.	Avi 'He Him' Hyman

Portfolio	▲ Project Name	Percent complete	Strat Plan Year	Active	Status	Description	Project manager
ACT Portfolios	[ACT] Blueprints	100	2020	false	Green	The Blueprints feature in Canvas allows sub-accounts (divisional 'sub-domains') to manage the default course templates in Quercus, among other capabilities. We are establishing a working group of professional staff to review and test the feature.	Avi 'He Him' Hyman
ACT Portfolios	[ACT] Canvas Analytics Beta	100	2020	true	Green	Instructure has developed a new version of its Canvas Analytics (which includes dashboard reports at the course level for instructors). Before making the new version available, we need to run tests.	Avi 'He Him' Hyman
ACT Portfolios	[ACT] CIS Project 2019-2020 (CTSI & ITS partnership)	75	2020	true	Green	Through CTSI's partnership with ITS, a Faculty Liaision (Level I) staff member from ACT Support, CTSI is collaborating with the Enterprise Applications and Solutions Integration (EASI) group on the Course Information System (CIS) project. The CIS streamlines syllabi and exam processes for instructors and administrators, and help students to make better-informed decisions about their education.	Avi 'He Him' Hyman

Portfolio	▲ Project Name	Percent complete	Strat Plan Year	Active	Status	Description	Project manager
ACT Portfolios	[ACT] Clinical Faculty E-Development Program	100	2020	false	Green	The goal of this project is to enhance the preparation and development of clinical nursing faculty, who directly facilitate small groups of undergraduate nursing student learning in clinical settings, by moving to a hybrid delivery model that includes the creation of three self-directed, interactive, media rich e-learning modules.	Avi 'He Him' Hyman
ACT Portfolios	[ACT] Clinical Faculty E-Learning and Development Program	65	2020	true	Green	The goal of this project is to enhance the preparation and development of clinical nursing faculty, who directly facilitate undergraduate nursing student learning in clinical settings, by using a blended learning approach. Phase 2 of this project includes the creation of two self-directed, interactive, media rich e-learning modules.	Avi 'He Him' Hyman
ACT Portfolios	[ACT] Collaborative Online Design for Adult Education	100	2020	false	Green	In this project, the Department of Leadership, Higher and Adult Education will be converting several courses to a hybrid model by first developing a standard framework and then building out the necessary resources.	Avi 'He Him' Hyman

Portfolio	▲ Project Name	Percent complete	Strat Plan Year	Active	Status	Description	Project manager
ACT Portfolios	[ACT] Comparative Judgement Classroom Response System	65	2020	true	Green	"The project entails building a comparative judgement (CJ) classroom response system. Building on existing classroom response systems, student responses would be randomly paired up and sent back to students after they had submitted their own answer. Students would then be asked to identify which response in each pair of answers is better. This creates an ""up-voting"" result that would allow the instructor to select better answers to discuss further."	Avi 'He Him' Hyman
ACT Portfolios	[ACT] CRIS Research Toolbox	100	2020	false	Green	Work closely with Vinita Haroun, Director of CRIS, to deliver phase 2 of the CRIS website, to establish research tools and knowledge/resource planning.	Avi 'He Him' Hyman
ACT Portfolios	[ACT] CRIS Website	100	2020	true	Green	Work closely with Vinita Haroun, Director of CRIS, to deliver phase 1 of the CRIS website, to establish web presence and promoting VPRI events.	Avi 'He Him' Hyman
ACT Portfolios	[ACT] Crowdmark Upgrade	75	2020	true	Green	Crowdmark has made recent changes to the way it integrates with Quercus. The team is testing the new method before release.	Avi 'He Him' Hyman

Portfolio	▲ Project Name	Percent complete	Strat Plan Year	Active	Status	Description	Project manager
ACT Portfolios	[ACT] CTAP — Connecting Technology and Pedagogy	100	2020	false	Green	The goal of the CTAP project is to pilot, assess and refine a set of principles and strategies (Drinkwater, 2017) to support the development of accessible, collaborative and engaging online or blended graduate-level learning environments, including pilot testing an online virtual teaching and learning tool, Zoom for Education.	Avi 'He Him' Hyman
ACT Portfolios	[ACT] Deliver professional development sessions for Divisional Educational Technology support staff	50	2020	true	Green	Continue to provide a variety of professional develop training options (e.g., Instructure onsite visits, webinar, workshops presentations, guides etc.) to divisional educational technology support staff on effective teaching practices when supporting faculty and course administrator staff on Quercus and the Academic Toolbox.	Avi 'He Him' Hyman
ACT Portfolios	[ACT] Develop educational technology sessions and workshops on Quercus and the Academic Toolbox as part of CTSI programming	80	2020	true	Green	Develop educational technology sessions and workshops on Quercus and the Academic Toolbox as part of CTSI programming	Avi 'He Him' Hyman

Portfolio	▲ Project Name	Percent complete	Strat Plan Year	Active	Status	Description	Project manager
ACT Portfolios	[ACT] Developing a Self-Sustaining Active Learning Community of Practice	30	2020	true	Green	The Faculty of Applied Science and Engineering (FASE)'s new Centre for Engineering Innovation and Entrepreneurship (CEIE) features several technology enhanced active learning (TEAL) classrooms, designed to promote learning through activities and collaboration. To promote effective teaching in this new environment, we seek to support our instructors by expanding FASE's TEAL Fellowship.	Avi 'He Him' Hyman
ACT Portfolios	[ACT] Development of needed functionalities of VEA2 to enhance English Language Learners (ELL)s' learning experience	30	2020	true	Green	Having established VEA's usefulness in helping ELLs understand course readings, expand their vocabulary and self-train in Academic English usage, we seek to develop further functionalities for students and faculty use. This application seeks to build dashboards and learning analytics for students and faculty use, and build structure needed for self-e-assessment.	Avi 'He Him' Hyman

Portfolio	▲ Project Name	Percent complete	Strat Plan Year	Active	Status	Description	Project manager
ACT Portfolios	[ACT] Development of Virtual Reality Tools for Enhanced Student Learning	100	2020	false	Green	To aid students in 3D visualization of molecules and their chemical transformations, we have developed a 3D augmented reality (AR) tool for second and third year organic chemistry courses (http://viewport.ca/archemy/). To develop an understanding of reaction mechanisms as the next stage of the project, we have created a virtual reality (VR) app and would like to secure funds to expand the Augmented Reality animations developed, into this new VR platform as well as add gamification capabilities.	Avi 'He Him' Hyman
ACT Portfolios	[ACT] Digital CRIS	75	2020	true	Green	The Centre for Research Innovation & Support is being built in Gerstein Library, and we are expected to work on the deployment of collaboration and VMC solutions in that build.	Avi 'He Him' Hyman
ACT Portfolios	[ACT] Digital Fitz	5	2020	true	Green	The Fitzgerald Building will be renovated and we are expected to work on the deployment of collaboration and VMC solutions in that build.	Avi 'He Him' Hyman
ACT Portfolios	[ACT] Discussion Board Applications Review	60	2020	true	Green	We currently have two options for asynchronous discussion-type tools. We have also received requests for other similar tools. We have convened a working group to review our offerings.	Avi 'He Him' Hyman

Portfolio	▲ Project Name	Percent complete	Strat Plan Year	Active	Status	Description	Project manager
ACT Portfolios	[ACT] Eve 1.5	100	2020	false	Green	Collaborate with VPRI and deliver a complete solution for managing event & registration under the CRIS initiative.	Avi 'He Him' Hyman
ACT Portfolios	[ACT] Examity	50	2020	true	Green	The University completed a formal RFVQ process that resulted in two vendors of record for online proctoring services. We are proceeding with the technical work to facilitate that integration.	Avi 'He Him' Hyman
ACT Portfolios	[ACT] Explorance Blue Integration Upgrade	90	2020	true	Green	Explorance has released an upgrade to its LMS integration tool for Blue (the course evaluations system). The team is testing the new solution before using it with Quercus.	Avi 'He Him' Hyman
ACT Portfolios	[ACT] Extending Pepper to Support to Large Undergraduate Courses	100	2020	false	Green	Pepper is an online discussion board platform developed at OISE-UT. Need support to i) complete the final stages of integrating Pepper into the Academic Toolbox, and ii) modify the software to better meet the needs of large undergraduate classes.	Avi 'He Him' Hyman

Portfolio	▲ Project Name	Percent complete	Strat Plan Year	Active	Status	Description	Project manager
ACT Portfolios	[ACT] Facilitation for Online Sanskrit Character Entry	65	2020	true	Green	"For online undergraduate Introductory Sanskrit courses, I am seeking educational technology support to develop a method that will facilitate student input of Sanskrit characters on the Blackboard collaborate Whiteboard. Sanskrit character input has been a stubborn problem for the last 4 years. Solving it will be a significant enhancement."	Avi 'He Him' Hyman
ACT Portfolios	[ACT] Flipping the classroom with video lectures	30	2020	true	Green	This project will produce videos introducing selected foundational topics in the 1st year Information Systems, Services & Design" grad course. These videos will range in length from 15-45 minutes, to partially flip the classroom. These videos will include interviews with domain experts, and will facilitate self-paced learning which is urgently needed for this 260-student technology "leveling" course required across 2 faculties and astonishingly diverse backgrounds.	Avi 'He Him' Hyman
ACT Portfolios	[ACT] Game-based Learning with Twine, ITIF	75	2020	true	Green	Collaborate with faculty member to deliver approved ITIF Support Stream project (IT development): Gamebased Learning with Twine (Prof. Kosha Bramesfeld).	Avi 'He Him' Hyman

Portfolio	▲ Project Name	Percent complete	Strat Plan Year	Active	Status	Description	Project manager
ACT Portfolios	[ACT] Interactive Visual Rubric Tool	30	2020	true	Green	The proposed tool will reformulate tabular rubrics into interactive displays to make assessment easier and more effective for different groups of users: instructors and students. The goal is to improve the impact of formative feedback by integrating and visualizing feedback information thus improving communication between the instructor and student.	Avi 'He Him' Hyman
ACT Portfolios	[ACT] Jupyter Electronic Notebooks	15	2020	true	Green	Project to deploy enterprise level Jupyter electronic notebooks for students	Avi 'He Him' Hyman
ACT Portfolios	[ACT] LibApps	100	2020	false	Green	The Library Resources integration allows discipline-specific library resources (also known as research guides, or libguides) to automatically appear in your Quercus course. It also provides students with quick access to commonly used library links, including the library's article and catalogue search.	Avi 'He Him' Hyman
ACT Portfolios	[ACT] MarkUs	0	2020	true	Green	MarkUs is an online marking application developed by the Department of Computer Science. We are assisting the CS team in making their application LTI compliant and integratabtle with Quercus.	Avi 'He Him' Hyman

Portfolio	▲ Project Name	Percent complete	Strat Plan Year	Active	Status	Description	Project manager
ACT Portfolios	[ACT] New Gradebook	100	2020	true	Green	Instructure has developed a new version of its gradebook. Before making the new version available institutionally, we need to run tests.	Avi 'He Him' Hyman
ACT Portfolios	[ACT] Office 365	95	2020	true	Green	The University has a significant investment in both the O365 suite as well as Quercus. It is possible to provide a more seamless integration between the two. We are proceeding with the technical work to facilitate that integration.	Avi 'He Him' Hyman
ACT Portfolios	[ACT] Peer Collaboration Tools	80	2020	true	Green	We currently have two options for peer collaboration and assessment-type tools. We have convened a working group to review our offerings.	Avi 'He Him' Hyman
ACT Portfolios	[ACT] ProctorU	0	2020	false	Green	The University completed a formal RFVQ process that resulted in two vendors of record for online proctoring services. We are proceeding with the technical work to facilitate that integration.	Avi 'He Him' Hyman
ACT Portfolios	[ACT] Quizzes.Next	100	2020	false	Green	Instructure has developed a new version of its quiz tool. Before making the new version available, we need to run tests.	Avi 'He Him' Hyman
ACT Portfolios	[ACT] Quizzical Enhancement	95	2020	true	Green	Collaborate with faculty member to deliver approved ITIF Support Stream project (IT development): Quizzical upgrade (Prof. Dan Riggs)	Avi 'He Him' Hyman

Portfolio	▲ Project Name	Percent complete	Strat Plan Year	Active	Status	Description	Project manager
ACT Portfolios	[ACT] REDCap Data Collection Roll out	90	2020	true	Green	REDCap stands for Research Electronic Data Capture. It is a web-based data collection tool intended to be used by the University of Toronto's staff, faculty and students. It is a tool that is used for collecting data from various sources and through multiple methods. The REDCap project ranges from simple questionnaires to longitudinal surveys that collect clinical data.	Avi 'He Him' Hyman
ACT Portfolios	[ACT] Scaling Learning-Skills Development for Student Academic Success	30	2020	true	Green	An e-learning pilot project intends to create the foundations for, and demonstrate the advantage of, a scalable learning strategy initiative to support [learning outcomes] across University of Toronto, by instilling fundamental, evidence-based learning skills and transferrable habits applicable to students across colleges and programs, while augmenting the capacity of learning strategists campuswide.	Avi 'He Him' Hyman
ACT Portfolios	[ACT] Search Engine Optimization Service Roll-out	40	2020	true	Green	Work with U of T website owners to conduct search engine optimization (SEO) reviews and improvement exercises. Aiming to complete full review and improvements for 40 websites in the year.	Avi 'He Him' Hyman

Portfolio	▲ Project Name	Percent complete	Strat Plan Year	Active	Status	Description	Project manager
ACT Portfolios	[ACT] ServiceNow Transition from FogBugz Ticketing System	99	2020	true	Green	Collaborate with ESC Project implementation team to transition ACT staff as well as CTSI Course Evaluations staff from FogBugz to ServiceNow	Avi 'He Him' Hyman
ACT Portfolios	[ACT] Snagit	100	2020	false	Green	Snagit from TechSmith, is a screen/lecture capture solution which is being made available to instructors as a replacement for a product called Relay. This involves the development of a self- service distribution model.	Avi 'He Him' Hyman
ACT Portfolios	[ACT] Technology-mediated learning for planetary health sustainability	30	2020	true	Green	This project involves developing a multimedia, bi-national, graduate-level course to provide Masters and PhD students from public health disciplines with the knowledge and skills necessary to meaningfully respond to the public and population health priorities of planetary health, including climate/environmental changes and sustainable human development.	Avi 'He Him' Hyman
ACT Portfolios	[ACT] TopHat	75	2020	true	Green	The University completed a formal RFVQ process that resulted in two vendors of record for Audience Response Systems. We are mid-way through the technical work for integration of these solutions with Quercus.	Avi 'He Him' Hyman

Portfolio	▲ Project Name	Percent complete	Strat Plan Year	Active	Status	Description	Project manager
ACT Portfolios	[ACT] Transforming the Instructional Landscape (TIL) Project	65	2020	true	Green	ACT's role in the TIL project is to support CTSI's partnership with the Academic & Campus Events (ACE) and the Student Innovation Hub to develop and sustain pedagogical support in active learning classrooms and collaborative teaching spaces at the St. George campus.	Avi 'He Him' Hyman
ACT Portfolios	[ACT] Undergraduate Information Literacy Modules	100	2020	false	Green	In this project, Librarians will be working with instructors on the development of online information literacy modules for Arts and Science undergraduate courses, including pilots in Art History and Social Psychology.	Avi 'He Him' Hyman
ACT Portfolios	[ACT] Unified Engineering Communications Instructional Toolkit	30	2020	true	Green	Engineering curriculum integrates communication instruction into core courses. While effective, this restricts the number of learning outcomes addressed and pedagogical approaches. We propose using Digital Reusable Learning Objects (DRLOs) that meet engineering-specific disciplinary requirements. A pilot project will develop and assess a DRLO combining innovative software and engineering-appropriate learning modules.	Avi 'He Him' Hyman

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ACT Portfolios	[ACT] Using Virtual reality (VR) Simulation to Help Students Manage High Stakes Exam Anxiety	65	2020	true	Green	This project aims to use virtual reality simulation to help students at the Leslie Dan Faculty of Pharmacy manage test anxiety when taking the high stakes Pharmacy Examining Board of Canada Objective Structured Clinical Exam, a requirement to become a licensed pharmacist, by familiarizing students with the exam processes.	Avi 'He Him' Hyman
ACT Portfolios	[ACT] UTAGM	0	2020	true	Green	The UofT Advanced Group Management (UTAGM) tool was developed during the roll out of Quercus to address functionality missing natively in the LMS. Additional upgrades to the UTAGM are being planned, including roster synchronization and batch group creation.	Avi 'He Him' Hyman
ACT Portfolios	[ACT] UTQAT	100	2020	true	Green	A UofT Quercus Administrator Toolkit is being developed to allow administrators to manage enrollments via a batch process.	Avi 'He Him' Hyman
ACT Portfolios	[ACT] Vocabulary Expansion Accelerator (VEA), ITIF	0	2020	true	Green	Collaborate with faculty member to deliver ITIF Support Stream project (IT development): Vocabulary Expansion Accelerator (VEA, Prof. Elaine Koo) upgrade	Avi 'He Him' Hyman

Portfolio	▲ Project Name	Percent complete	Strat Plan Year	Active	Status	Description	Project manager
ACT Portfolios	[ACT] WC Online Connect	100	2020	false	Green	Collaborate with Academic Writing Centres directors (Prof. Jerrold Plotnick, Prof. Boba Samuels, Prof. Liz Newberry) to deliver solution to connect and match students to 14 academic writing centres. Recover cost of developing the solution.	Avi 'He Him' Hyman
ACT Portfolios	[ACT] Web-based Virtual Labs	100	2020	false	Green	The development of web-based virtual labs to enrich a multi-disciplinary undergraduate biology curriculum	Avi 'He Him' Hyman
ACT Portfolios	[ACT] Website Design, Maintenance, Hosting, Support - Qualified Vendor Procurement Project	30	2020	true	Green	Collaborate with LAMP website owners to migrate websites off the LAMP environment; establish website consultation framework and checklists to better inform and equip all U of T website owners.	Avi 'He Him' Hyman
♦ Portfolio: E&A Portfo	lios (78)						
E&A Portfolios	Alibaba CEN communication strategy/approach	100	2020	false	Green		Carrie Schmidt
E&A Portfolios	Alibaba CEN initial communication (collateral development & execution)	100	2020	false	Green		Carrie Schmidt
E&A Portfolios	Alibaba CEN ongoing communications	100	2020	true	Green		Carrie Schmidt
E&A Portfolios	Anti-phishing product market review	100	2020	false	Green		Carrie Schmidt
E&A Portfolios	Anti-phishing steering committee	5	2020	true	Yellow	Pending direction from Information Security (Mike).	Carrie Schmidt
E&A Portfolios	CANSSOC communications strategy execution	40	2020	true	Green		Carrie Schmidt

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E&A Portfolios	CANSSOC transition communications strategy	100	2020	true	Green		Carrie Schmidt
E&A Portfolios	CANSSOC website refresh	40	2020	true	Green		Carrie Schmidt
E&A Portfolios	Coffee with the CISO 2021	0	2020	true	Green		Carrie Schmidt
E&A Portfolios	Coffee with the CISO — student session: Nov 2020	30	2020	true	Green		Carrie Schmidt
E&A Portfolios	COVID-19 communications plan creation	100	2020	false	Green		Carrie Schmidt
E&A Portfolios	COVID-19 communications plan execution	80	2020	true	Green		Carrie Schmidt
E&A Portfolios	CSAM 2020: Coffee with the CISO — staff & faculty session	100	2020	false	Green		Carrie Schmidt
E&A Portfolios	CSAM 2020: Coffee with the CISO — student session	100	2020	false	Green		Carrie Schmidt
E&A Portfolios	CSAM 2020: DAI-IRSA launch event	100	2020	false	Green		Carrie Schmidt
E&A Portfolios	CSAM 2020: Get to know your information security team: webinar panel	100	2020	false	Green		Carrie Schmidt
E&A Portfolios	Cyber Security Awareness Month (CSAM) 2020 campaign plan	100	2020	false	Green		Carrie Schmidt
E&A Portfolios	Data Privacy Day 2021	0	2020	true	Green		Carrie Schmidt
E&A Portfolios	Employee change internal communications guidelines	75	2020	true	Green		Carrie Schmidt
E&A Portfolios	End of Year Video	5	2020	true	Green		Carrie Schmidt
E&A Portfolios	HR Recruitment	10	2020	true	Green		Carrie Schmidt

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E&A Portfolios	Internal communications infographics	100	2020	false	Green		Carrie Schmidt
E&A Portfolios	Internal communications newsletter	83	2020	true	Green	In The Loop e- newsletter	Carrie Schmidt
E&A Portfolios	IT@UofT Town Hall - Sept 2020	100	2020	false	Green		Carrie Schmidt
E&A Portfolios	ITS All-Staff Town Hall — Dec. 2020	0	2020	true	Green		Carrie Schmidt
E&A Portfolios	ITS Service Catalogue	15	2020	true	Green		Carrie Schmidt
E&A Portfolios	ITS Service Catalogue build and web development	15	2020	true	Green		Carrie Schmidt
E&A Portfolios	ITS Service Catalogue communication plan	5	2020	true	Green		Carrie Schmidt
E&A Portfolios	ITS Service Catalogue communication plan execution	0	2020	true	Green		Carrie Schmidt
E&A Portfolios	ITS Service Catalogue planning committee	15	2020	true	Green		Carrie Schmidt
E&A Portfolios	ITS Town Hall (spring) 2020	100	2020	false	Green		Carrie Schmidt
E&A Portfolios	ITS website — Education, Awareness & Culture page	100	2020	true	Green		Carrie Schmidt
E&A Portfolios	Media relations & issues management	83	2020	true	Green		Carrie Schmidt
E&A Portfolios	MFA communication execution — phase 2	0	2020	true	Green		Carrie Schmidt
E&A Portfolios	MFA communications plan — phase 2	10	2020	true	Green		Carrie Schmidt
E&A Portfolios	Remote Security Matters webpage launch	100	2020	false	Green		Carrie Schmidt
E&A Portfolios	Return to work planning (GAT)	100	2020	false	Green		Carrie Schmidt
E&A Portfolios	Support CIO communication needs	83	2020	true	Green		Carrie Schmidt

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E&A Portfolios	Tech Talk: Jan. 2021	0	2020	true	Green		Carrie Schmidt
E&A Portfolios	Thrive/UCheck comms planning 2B	0	2020	true	Green		Carrie Schmidt
E&A Portfolios	Thrive/UCheck communications execution 2A	80	2020	true	Green		Carrie Schmidt
E&A Portfolios	Thrive/UCheck communications execution 2B	0	2020	true	Green		Carrie Schmidt
E&A Portfolios	Thrive/UCheck communications planning 2A	100	2020	false	Green		Carrie Schmidt
E&A Portfolios	Thrive/UCheck project team 2A	80	2020	true	Green		Carrie Schmidt
E&A Portfolios	ThriveUCheck project team 2B	0	2020	true	Green		Carrie Schmidt
E&A Portfolios	Thursday at 3 webinars	0	2020	true	Yellow		Carrie Schmidt
E&A Portfolios	Universal Service Catalogue	10	2020	true	Green	In partnership with EASI, PGA	Carrie Schmidt
E&A Portfolios	Universal Service Catalogue build and web development	0	2020	true	Yellow		Carrie Schmidt
E&A Portfolios	Universal Service Catalogue communication plan	0	2020	true	Yellow		Carrie Schmidt
E&A Portfolios	Universal Service Catalogue communication plan execution	0	2020	true	Yellow		Carrie Schmidt
E&A Portfolios	Universal Service Catalogue planning committee	10	2020	true	Green		Carrie Schmidt
E&A Portfolios	Universal Service Catalogue planning committee	20	2020	true	Green		Carrie Schmidt
E&A Portfolios	Web services vendor selection working group	50	2020	true	Green		Carrie Schmidt

Portfolio	▲ Project Name	Percent complete	Strat Plan Year	Active	Status	Description	Project manager
E&A Portfolios	Wordpress platform vendor selection committee	10	2020	true	Green		Carrie Schmidt
E&A Portfolios	Zoom communications execution	100	2020	false	Green		Carrie Schmidt
E&A Portfolios	Zoom Communications plan	100	2020	false	Green		Carrie Schmidt
E&A Portfolios	[E&A] Anti-phishing 3.0 proposal 2020	100	2020	false	Green	Proposal re: next steps for anti-phishing campaign- presented to Mike and Isaac in August 2019 - awaiting next steps from IS	Carrie Schmidt
E&A Portfolios	[E&A] Anti-phishing communications campaign 2020	58.1	2020	true	Green	TBD	Carrie Schmidt
E&A Portfolios	[E&A] CanSSOC 2020	49.8	2020	true	Green	Proof of concept, pilot project. This is a national initiative between six academic institutions.	Carrie Schmidt
E&A Portfolios	[E&A] CIO reports organization chart and structure 2020	66.4	2020	true	Green	Post CIO report org chart on IS website. Update as needed. Communicate and promote changes to CIO reporting structure as needed.	Carrie Schmidt
E&A Portfolios	[E&A] Communications strategy, support and presentations re: IT@UofT strategic plan rollout 2020	83	2020	true	Green	Phase three IT@UofT strategic com plan (Sept 2019-Sept 2020)	Carrie Schmidt
E&A Portfolios	[E&A] Communications strategy, support and presentations re: major incident report 2020	66.4	2020	true	Green	IS is the lead on overall project. Communications provided strat, plan, presentations, outreach etc.	Carrie Schmidt
E&A Portfolios	[E&A] Communications templates re: major incident report 2020	50	2020	true	Yellow	TBD	Carrie Schmidt

Portfolio	▲ Project Name	Percent complete	Strat Plan Year	Active	Status	Description	Project manager
E&A Portfolios	[E&A] Cyber Security Awareness Month (CSAM) campaign 2020 execution	90	2020	true	Green	Large-scale, tri- campus marketing and communciation strategy and campaign. Events: Webinar panel, Coffee with the CISO	Carrie Schmidt
E&A Portfolios	[E&A] Data Privacy Day (DPD) campaign 2020	100	2020	true	Green	Jan 28 event and tri- campus communication strategy and campaign.	Carrie Schmidt
E&A Portfolios	[E&A] Execution of strategic plan communications - phase 3	83	2020	true	Green	Roll out of communications strategy, products, events etc.	Carrie Schmidt
E&A Portfolios	[E&A] Improve ITS internal communication strategy	83	2020	true	Green	Build IT@UofT into all com plans, strategies and practices	Carrie Schmidt
E&A Portfolios	[E&A] Inaugural strat plan annual report	40	2020	true	Green	Fall 2020 All Staff	Carrie Schmidt
E&A Portfolios	[E&A] Information risk self-assessment plan	100	2020	false	Green	Project is hold from ISEA project standpoint Comm plan created	Carrie Schmidt
E&A Portfolios	[E&A] Information security awareness and education working group	83	2020	true	Green	TBD	Carrie Schmidt
E&A Portfolios	[E&A] ITS website home page relaunch	100	2020	false	Green	ITS website home page relaunch	Carrie Schmidt
E&A Portfolios	[E&A] ITS Website Hosting Proposal	25	2020	true	Green	Meetings and gatherings have taken place. Awaiting for ACT proposal.	Carrie Schmidt
E&A Portfolios	[E&A] Multi-Factor Authentication	70	2020	true	Green	TBD	Carrie Schmidt
E&A Portfolios	[E&A] Orientation and onboarding sharepoint website	100	2020	false	Green	Orientation website	Carrie Schmidt

Portfolio	▲ Project Name	Percent complete	Strat Plan Year	Active	Status	Description	Project manager
E&A Portfolios	[E&A] Promote and communicate organization charts - all of ITS	83	2020	true	Green	EA can promote this once the program area BOA has a business plan, process etc. in place. Get additional details from BOA they are the lead	Carrie Schmidt
E&A Portfolios	[E&A] Publish recommended U o f T resources for development and growth of IT staff	83	2020	true	Green	TBD	Carrie Schmidt
E&A Portfolios	[E&A] Security Matters & communications outreach	100	2020	false	Green	TBD	Carrie Schmidt
E&A Portfolios	[E&A] TKF 2020	100	2020	false	Green	large scale internal conference - approx. 900 attendees. Event cancelled due to COVID-19.	Carrie Schmidt
♦ Portfolio: EASI - BI (E	Business Intelligence) (12)					
EASI - BI (Business Intelligence)	BI - 2020 IDH-platform	97.4	2020	true	Green	The goal of this project is to implement a secure, governed IDH-platform in Microsoft Azure using Microsoft's Analytics reference architecture. The platform will be shared by divisions wanting to do their own Machine Learning projects and self-service analytics while increasing the amount of shareable data in the Data Lake. The project is going to be closed with the current deliverables, if any new ones will be added in 2021, the project will be created with a 2021 prefix.	Yuliya Cherevko

Portfolio	Percent complete	Strat Plan Year	Active	Status	Description	Project manager
EASI - BI (Business Intelligence) BI - 2020 Programs Dashboard	100	2020	false	Green	The objective of this project is to consolidate existing and newly developed data sources to enable academic administrators (Provost's Office, Faculties/Divisions, Departments/EDUs) to access data & make evidence-based assessments of program quality and interventions to enhance program quality. Stakeholder: Office of the Vice-Provost, Academic Programs – Professor Susan McCahan. The project went on hold in September due to lack of resources - decided to close this project as complete with the current deliverables, and reopen it in 2021: https://uthrprod.service - now.com/pm_project.d o?sys_id=55f36b08db0 8a01054c02cdcd3961 922&sysparm_record_target=pm_project&sys parm_record_tow=1&sysparm_record_list=sys_class_name%3 Dpm_project%5Eshort_descriptionSTARTSW ITHBI+-%5EORDERBYpercent_complete	Yuliya Cherevko

Portfolio	▲ Project Name	Percent complete	Strat Plan Year	Active	Status	Description	Project manager
EASI - BI (Business Intelligence)	BI - 2020 Student Academic Success	56.85	2020	true	Green	The Purpose of this project is to better understand the student admissions to graduation lifecycle with a view to helping students at the University of Toronto be more successful by using data analysis to identify and remove barriers to success.	Yuliya Cherevko
EASI - BI (Business Intelligence)	BI - FReDs Analyser	79.07	2020	true	Green	Creating a daily Exception Detection Report for Research Innovation administrators to be able to review the exceptions. Phase 1 output is a Tableau dashboard which reports on all exceptions found in research calendar system updated daily from SAP RIS database. Phase 2 will accommodate text scanning of research agreements and populating dates with AI. Phase 3 will use ML application (Natural language processing) to remove manual lookup of research agreements and investigation of the error.	Yuliya Cherevko

Portfolio	▲ Project Name	Percent complete	Strat Plan Year	Active	Status	Description	Project manager
EASI - BI (Business Intelligence)	BI - Graduate Admissions	100	2020	false	Green	This project will develop a graduate admissions repository (datamart) that will house graduate admissions data spanning approximately 20 years. On a goforward basis a daily snapshot of admissions will also be captured to enhance year over year analysis. The aim is to build a single source of reliable data based on agreed-upon rules to ensure transparency that can be used for Provostial, Decanal, P&B, Administrative, UTQAP, and Ministry reporting. Stakeholders: Kristen Stinchcombe (SGS) & Corinne Pask-Aube(P&B)	Yuliya Cherevko
EASI - BI (Business Intelligence)	BI - Informatica workflows redevelopment to prepare for SAP HANA conversion	90.81	2020	true	Green	Convert and test ETL workflows for SAP sources: •Research •HR •DUA (support their ETL team) •Other Test custom SAP extracts with S4/HANA team Decommission PowerExchange for SAP NetWeaver	Yuliya Cherevko

Portfolio	▲ Project Name	Percent complete	Strat Plan Year	Active	Status	Description	Project manager
EASI - BI (Business Intelligence)	BI - ISTEP - Student Engineering Competency	100	2020	false	Green	Two-year pilot project to assess the feasibility and merits of linking student-level data from multiple sources through analytics to track undergraduate engineering students' experiences in relation to their competency development. Will require UTBI for Data storage Data matching – Join Student Data to NSSE 2017 and First Year Exit Survey 2019 Data transfer Maintaining data security Training & Consultation Greg Evans wants to continue with the analysis further. Need to discuss resourcing needs. Phase 5 may start in September if the funding is secured.	Yuliya Cherevko
EASI - BI (Business Intelligence)	BI - JET 3.0 Productionisation	82.58	2020	true	Green	Productionising JET 3.0 (Job Evaluation Tool) which uses a Machine Learning model to interpret a Job Description & predict its Pay Scale classification. The 3.0 model aims to improve the performance of the Machine Learning model by 10%. Productionisation involves building the web front-end for the tool, wrapping up the back-end modelling & getting the tool ready for the launch.	Yuliya Cherevko

Portfolio	▲ Project Name	Percent complete	Strat Plan Year	Active	Status	Description	Project manager
EASI - BI (Business Intelligence)	BI - Procurement Enhancements	91.37	2020	true	Green	The objective of this project is to create a consolidated data source with all external and internal data that procurement team uses to improve efficiency & accuracy of reports. Stakeholder: Renata Favrin, Procurement.	Yuliya Cherevko
EASI - BI (Business Intelligence)	BI - Research & Innovation Analytics - Release 1.1: Investigator	100	2020	false	Green	Deliver interactive Research & Innovation dashboards that enable self-service data analysis for data- driven decision- making. The goal is to pull together data from RIS, HRIS, and additional sources of data from VPRI, deliver the data in a single place and to ensure data accuracy.	Yuliya Cherevko
EASI - BI (Business Intelligence)	BI - Research & Innovation Analytics - Release 2.0: Cube replacement, Innovations, Funding, Co-investigators	64.88	2020	true	Green	Deliver interactive Research & Innovation dashboards that enable self-service data analysis for data- driven decision- making. The goal is to pull together data from RIS, HRIS, and additional sources of data from VPRI, deliver the data in a single place and to ensure data accuracy.	Yuliya Cherevko
EASI - BI (Business Intelligence)	BI - Research Analytics datamart migration (Enterprise Portfolio Pro	100	2020	false	Green	Onboarding existing Research Analytics datamart into the IDH-platform. The first phase is to move the data as is, in a lift-and-shift pattern and run both the DB2 datamart and Azure data in parallel until ready to transfer users to the Azure platform.	Yuliya Cherevko

Portfolio	▲ Project Name	Percent complete	Strat Plan Year	Active	Status	Description	Project manager
EASI - EPP (Enterprise Portfolio Projects)	EPP: CIO Strategic Initiative Project	64	2020	true	Green	Work performed to facilitate the implementation, deployment and production of the CIO Strategic Plan initiative throughout the UofT ITS team.	Gerald Lindo
EASI - EPP (Enterprise Portfolio Projects)	EPP: Core Project Management Initiatives (2020)	64	2020	true	Green	Enterprise Portfolio Projects - Work performed within EASI to facilitate Project creation, implementation and delivery	Gerald Lindo
EASI - EPP (Enterprise Portfolio Projects)	EPP: EASI / IS Prioritization	64	2020	true	Green	Enterprise Portfolio Projects - Work performed with EASI and IS team primes to facilitate project delivery	Gerald Lindo
♦ Portfolio: EASI - ESS	(Enterprise Shared Servi	ces) (14)					
EASI - ESS (Enterprise Shared Services)	DW: Central Systems Offboarding	100	2020	false	Green	Establish standard operating procedures for offboarding of faculty, staff, students from central systems such as: email, quercus, SAP, ROSI.	Gerald Lindo
EASI - ESS (Enterprise Shared Services)	DW: Decommissioning Web Help Desk	27.22	2020	true	Green	Migrate non-ITS support teams currently on Web Help Desk to ESC. This will include incident management and knowledge management only. •Primary on project: Gary	Gerald Lindo
EASI - ESS (Enterprise Shared Services)	DW: Departmental shares SharePoint migration	93.26	2020	false	Green	Migrate ~410 network shares managed by Digital Workplace (I: drives) to SharePoint Online. Status: Planning Primary on project: Heather Postill	Gerald Lindo

Portfolio	▲ Project Name	Percent complete	Strat Plan Year	Active	Status	Description	Project manager
EASI - ESS (Enterprise Shared Services)	DW: Digital Workplace - inTune & Windows 10 Migration	71.32	2020	true	Green	Modern desktop upgrade for the Digital Workspace. This project will help the University modernize the end-user's desktop experience enabling users to work wherever they need to, while remaining in a secure and protected state. It will also simplify the processes around deploying applications and managing devices, ensuring that our desktops have the latest productivity tools.	Gerald Lindo
EASI - ESS (Enterprise Shared Services)	DW: FTP server migration for AMS	0	2020	true	Green	Upgrade of FTP server to current standard and requirements review	Gerald Lindo
EASI - ESS (Enterprise Shared Services)	DW: Knowledge Base/FAQ conversion	100	2020	false	Green	Enterprise Shared Services is working to move all Office 365- related FAQs to the Enterprise Service Centre's knowledge base. This project involves the migration of FAQs from the office365.tutronto.ca website and, with the collaboration of Info Commons, the migration of email FAQs from the Info Commons website. This integrative approach to centrally locating knowledge articles will enable users to search for information before submitting a ticket to the Enterprise Service Centre or emailing a help desk. •Office 365 FAQ migration completed in mid-January •Email FAQ migration is currently in progress •Primary on project: Kathleen McLeod	Gerald Lindo

Portfolio	▲ Project Name	Percent complete	Strat Plan Year	Active	Status	Description	Project manager
EASI - ESS (Enterprise Shared Services)	DW: Modernizing Desktop Billing - 2020	50	2020	true	Green	currently the managed desktop services billing process is a complicated and somewhat convoluted affair. We will be looking at the current process to determine if a more "straightforward" and understandable billing process can be devised and administered for the various depts John Ogg for now.	Gerald Lindo
EASI - ESS (Enterprise Shared Services)	DW: O365 Licencing (2020)	0	2020	true	Green	Effort to prepare for Office 365 Licence Renewal in May 2022 * Review current licencing and identify going-forward needs * Perform University-wide cleanup of existing Licence Configurations in preparation for the renewal event	Gerald Lindo
EASI - ESS (Enterprise Shared Services)	DW: Shared Mailbox Creation Process	46.47	2020	true	Green	Decommissioning SIRSI - Setting up new process for shared mailbox provisioning	Gerald Lindo
EASI - ESS (Enterprise Shared Services)	ESC: Email Offboarding Process	100	2020	false	Green	Implement new email offboarding process in ESC - including incident management, knowledge management, and service catalogue request form. •Primary on project: Cris Diaconu	Gerald Lindo

Portfolio	▲ Project Name	Percent complete	Strat Plan Year	Active	Status	Description	Project manager
EASI - ESS (Enterprise Shared Services)	ESC: ISEA POC	100	2020	false	Green	ISEA is building their ESC onboarding model by working through the MFA service as their POC. Once successfully completed, the model will be applied to additional ISEA services. •Primary on project: Cris Diaconu, Natalie Y	Gerald Lindo
EASI - ESS (Enterprise Shared Services)	ESC: ServiceNow Upgrade	100	2020	false	Green	Work performed to facilitate the transition from ServiceNow's Madrid release to the newest Orlando release.	Gerald Lindo
EASI - ESS (Enterprise Shared Services)	ESS: Training plan for O365 - Protivity	100	2020	false	Green	The Office 365 team is currently in the process of selecting a vendor to deliver a new training curriculum that will educate users on the availability of the Office 365 tools and the options to better leverage these tools. The first two curricula the vendor will deliver will address high performance collaboration teams and on-boarding for new U of T staff. This plan will help the University leverage further value from the Office 365 licensing agreement. •Primary on project: Kathleen McLeod	Gerald Lindo
EASI - ESS (Enterprise Shared Services)	[DW] Phishing Banner	100	2020	false	Green	Enable a banner that highlights any email originating from outside our O365 tenant.	Gerald Lindo

♦ Portfolio: EASI - FIS (Financial Information Systems) (18)

Portfolio	▲ Project Name	Percent complete	Strat Plan Year	Active	Status	Description	Project manager
EASI - FIS (Financial Information Systems)	FIS: S/4 HANA Business Partner Migration	35	2020	true	Green	Conversion of vendor and customer records to business partner. This is a sub-project of the overall S4 migration.	Darshan Harrinanan
EASI - FIS (Financial Information Systems)	FIS: SAP S/4 HANA Migration	38.62	2020	true	Green	Migration of SAP ECC 6.0 to S4 HANA 1909	Darshan Harrinanan
EASI - FIS (Financial Information Systems)	FIS: Capital Projects Portal	0	2020	true	Green		Darshan Harrinanan
EASI - FIS (Financial Information Systems)	FIS: Compensation Planning Tool	75	2020	true	Green	The migration from the B6 module in SAP to a new cloud-based SaaS vendor - Questica.	Darshan Harrinanan
EASI - FIS (Financial Information Systems)	FIS: F&S New Service Order File Connection Upgrade	0	2020	false	Green	This will allow a near real-time data transfer between external interfaces	Darshan Harrinanan
EASI - FIS (Financial Information Systems)	FIS: F&S New Service Order Interface	85	2020	true	Green	To refresh the UI for the service order portal and add new functionality	Darshan Harrinanan
EASI - FIS (Financial Information Systems)	FIS: F&S Serrala IWS to FS2	65.6	2020	true	Green	To upgrade the current version of the Serrala (Dolphin) system from IWS to FS2 (cloudbased) solution.	John Ogg
EASI - FIS (Financial Information Systems)	FIS: F&S Service Order Revitalization	75	2020	true	Green	ABAP development and update of Service Order (SO) screens and procedures	Darshan Harrinanan
EASI - FIS (Financial Information Systems)	FIS: GR/IR Conversion	100	2020	false	Green	Activation of the GR (Goods Receipt) posting from CO(Controlling) only to FM (Funds Management). Will eliminate the discrepancy during the time from when a GR is posted to the IR (invoice) is posted.	Darshan Harrinanan
EASI - FIS (Financial Information Systems)	FIS: RAISE - Phase 1 MROL/FReD redesign in UI5	0	2020	true	Green		John Ogg

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Portfolio	▲ Project Name	Percent complete	Strat Plan Year	Active	Status	Description	Project manager
EASI - FIS (Financial Information Systems)	FIS: RAISE Ethical Protocols Operational (2020)	10	2020	true	Green		Darshan Harrinanan
EASI - FIS (Financial Information Systems)	FIS: RAISE Move to ECC	100	2020	false	Green		John Ogg
EASI - FIS (Financial Information Systems)	FIS: RAISE MRA redesign in UI5	21	2020	true	Green		John Ogg
EASI - FIS (Financial Information Systems)	FIS: T2202A	0	2020	false	Green	Change the existing process to an XML based	Darshan Harrinanan
EASI - FIS (Financial Information Systems)	FIS: T4A 2019	0	2020	false	Green		Darshan Harrinanan
EASI - FIS (Financial Information Systems)	FIS: uPerform cloud migration	100	2020	false	Green	Migration of the uPerform support documentation platform from on-prem to cloud based	Darshan Harrinanan
EASI - FIS (Financial Information Systems)	FIS: uSource Initiatives (2020)	42	2020	true	Green	Ongoing projects to enhance, introduce innovation and improve the user experience in uSource - the University of Toronto eMarketplace	Darshan Harrinanan
EASI - FIS (Financial Information Systems)	[FIS] Awards Explorer - AE.03 - Planning & Implementation	100	2020	false	Green	Awards Explorer - Phase 3 (Implementation Planning and development)	Gerald Lindo
♦ Portfolio: EASI - HRIS	(Human Resources Info	rmation Systems) (16)					
EASI - HRIS (Human Resources Information Systems)	Academic Administration Appointment	100	2020	false	Yellow	Automation and Digitization of the nomination process for the AAA positions. This encompasses the end to end business process from nomination, approval and on lining the appointments in the HRIS system.	Brian Galvis
EASI - HRIS (Human Resources Information Systems)	Annual Ernst & Young HR Audit	100	2020	false	Green		Yimei Zhao

Portfolio	▲ Project Name	Percent complete	Strat Plan Year	Active	Status	Description	Project manager
EASI - HRIS (Human Resources Information Systems)	Annual Ernst & Young HR Audit 2020	0	2020	true	Green	Project Lead - Yimei Z.	Amit Chhatwal
EASI - HRIS (Human Resources Information Systems)	HRIS Initiatives & Technical Debt	41.49	2020	true	Green	It encompasses various outstanding initiatives ranging from the ongoing maintenance of the HRIS Saas systems to stakeholder change requests to HRIS system processes.	Blossom Gonsalves
EASI - HRIS (Human Resources Information Systems)	Kronos Enhancements & Implementations	69.57	2020	true	Green	Kronos is a cloud based time and attendance system used at the University of Toronto (U of T) to collect time worked for hourly staff. The Kronos application provides an easy to use tool for employees to record time and absences while providing managers the ability to monitor and schedule their workforce.	Blossom Gonsalves
EASI - HRIS (Human Resources Information Systems)	Pension Consolidation Project	8.16	2020	true	Green		Amit Chhatwal
EASI - HRIS (Human Resources Information Systems)	Phonebook 2.0	100	2020	false	Green	Implement a new and improved Phonebook for the UofT community End date reported: August 11	Brian Galvis
EASI - HRIS (Human Resources Information Systems)	Research Study Leave	99	2020	true	Green	Capture the eligibility and time credit for Faculty Research study leave.	Yimei Zhao

Portfolio	▲ Project Name	Percent complete	Strat Plan Year	Active	Status	Description	Project manager
EASI - HRIS (Human Resources Information Systems)	S4 HANA Implementation - HRIS	93.37	2020	true	Green	The HRIS code changes for the Hana project make the existing reports and HRIS Programs (e.g. Pension extract report sent to external vendor Alite, Vacancy Report. etc.) compatible to run on the (S4HANA) platform more efficiently.	Kelly Gao
EASI - HRIS (Human Resources Information Systems)	SuccessFactors Wave 2 - Recruitment	100	2020	false	Green	It is the new integrated applicant tracking system for the University of Toronto, which allows for all recruitment activities such as posting jobs, collecting resumes and extending offers. It seamlessly shares data with others future and existing modules of the HCM suite such as Onboarding, Hiring, Learning, etc.	Philip Millenaar
EASI - HRIS (Human Resources Information Systems)	SuccessFactors Wave 1 - Platform, LMS, Performance & Goals Management	100	2020	false	Green	The launch of the integrated module for managing the Annual Performance and Goal setting process for UofT's select employee groups. The launch of the new Learning management module which replaces the ODLC website functionality · it will allow for a scalable online learning engine and framework for future features, content and user groups	Philip Millenaar
EASI - HRIS (Human Resources Information Systems)	Taleo Decommisioning	42.96	2020	true	Green	Decommissioning the UofT's old recruitment and onboarding tool and archiving historic data in the internal database.	Amit Chhatwal

Portfolio	▲ Project Name	Percent complete	Strat Plan Year	Active	Status	Description	Project manager
EASI - HRIS (Human Resources Information Systems)	Thrive Phase 2	27.97	2020	true	Green	Covid 19 Self Assessment tool for Staff and Students Project Leads - Blossom and Brian G.	Amit Chhatwal
EASI - HRIS (Human Resources Information Systems)	VOIP Billing	100	2020	false	Green	Establish all processes and procedures necessary for accurate VoIP billing reconciliation into financial system (SAP)	Brian Galvis
EASI - HRIS (Human Resources Information Systems)	Work From Home Tax Form T2200	6.89	2020	true	Green	WFH Tax Form has to completed by the employer to certify that an employee is required to work from home and that any employment expenses not reimbursed by the employer may be claimed on their annual tax return. Project managed by - Yimei ZHao	Amit Chhatwal
EASI - HRIS (Human Resources Information Systems)	Work Study	90.95	2020	true	Green	Capture the work study hours and automatically split the payment in payroll based on business rules and policies.	Yimei Zhao
Portfolio: EASI - SIS (Student Information Serv	vices) (25)					
EASI - SIS (Student Information Services)	(ACORN) Tuition Pre- Payment	100	2020	false	Green	Enrolment Services Enhancements * Creation of a confirmation letter in ACORN for new admit international students to expedite their 1st Canadian visa * Indicate that the student has been admitted and has pre- paid for admission	Gerald Lindo
EASI - SIS (Student Information Services)	TS: Project Huron	0	2020	true	Green	Investigation and documentation of information around the technical architecture of SIS 2.0	Brian Galvis

Portfolio	▲ Project Name	Percent complete	Strat Plan Year	Active	Status	Description	Project manager
EASI - SIS (Student Information Services)	[SIS] ACORN - Confirmation of Registration Letter	55	2020	true	Green	Work performed to create the Confirmation letter upon Registration in ACORN.	Gerald Lindo
EASI - SIS (Student Information Services)	[SIS] ACORN - Emergency Contacts	100	2020	false	Green	Adding Emergency Contacts notification to ACORN if the student does not have any Em Contacts listed (in EASIPROD-1134) * Work performed to increase / improve notification for Students who haven't completed their Emergency Contacts Record in ACORN	Gerald Lindo
EASI - SIS (Student Information Services)	[SIS] ACORN .2020 Projects	55.42	2020	true	Green	Project work on the ACORN Product for 2020	Gerald Lindo
EASI - SIS (Student Information Services)	[SIS] ACORN Technical Debt - 2020	80	2020	true	Green	Work performed supporting ACORN for 2020.	Gerald Lindo
EASI - SIS (Student Information Services)	[SIS] ATS.2019/20 - Accommodated Testing Services	78.98	2020	true	Green	Clockwork Replacement (Steve Bailey) - Develop a system to facilitate processes central to the core ATS administrative work of scheduling students, allocating room space, maintaining room lists and running reports.	Gerald Lindo

Portfolio	▲ Project Name	Percent complete	Strat Plan Year	Active	Status	Description	Project manager
EASI - SIS (Student Information Services)	[SIS] CIS.2020 (Course Information System)	58.29	2020	true	Green	2020 Implementation of the centrally supported Course Information System which allows for the collection and dissemination of pedagogical information as well as integration of this information with key administrative processes and systems at the University. Investigate, Design, Develop and Deploy functionality around exam details, exam submission and syllabus capture	Gerald Lindo
EASI - SIS (Student Information Services)	[SIS] COVID-19 - SIS Mitigation Projects	100	2020	false	Green	Work performed to mitigate the impact of the COVID-19 pandemic on the SIS portfolio	Gerald Lindo

Portfolio	▲ Project Name	Percent complete	Strat Plan Year	Active	Status	Description	Project manager
EASI - SIS (Student Information Services)	[SIS] Curriculum Management (CM) - 2019	100	2020	false	Green	Deployment of the cloud based Curriculum Management (CM) tool, which will act as an inventory for courses and programs at the University of Toronto: Onboarding new departments It can be used on its own or may act as an information source for other applications and processes (e.g., divisional Calendar production). • CM includes a workflow tool which can be used to manage the proposal, submission and governance review process reducing reliance on paper and soft copy forms which should in turn reduce processing times. • The University, with other institutions, is participating as a partner with KualiCo to build the application	Gerald Lindo
EASI - SIS (Student Information Services)	[SIS] Curriculum Management (CM) - 2020	100	2020	false	Green	Work performed to facilitate delivery of the Curriculum Management (CM) application	Gerald Lindo
EASI - SIS (Student Information Services)	[SIS] Curriculum Publisher (CP) - 2019- 2020	94.02	2020	true	Green	Delivering calendars and onboarding new departments for the CP tool	Gerald Lindo

Portfolio	▲ Project Name	Percent complete	Strat Plan Year	Active	Status	Description	Project manager
EASI - SIS (Student Information Services)	[SIS] Degree Confirmation (2020)	59.8	2020	true	Green	This project focuses on replacement of the University of Toronto's existing Degree Confirmation system to reduce manual verification work, improve the confirmation request process for third parties, and uphold our institution's reputation. In Scope * Credential Confirmation initiated by General Third Party Entities * Reporting on Credential Confirmation * Integration with ROSI * Administrative Functionality * Change Management Activities Out of Scope * Credential Confirmation initiated by Alumni, Strategic Partners, High Request Volume Customers	Gerald Lindo
EASI - SIS (Student Information Services)	[SIS] MyRes- Sunsetting	100	2020	false	Green	Work performed to sunset the MyRes system, Admin modules. * The Student module has been decommissioned	Gerald Lindo

Portfolio	▲ Project Name	Percent complete	Strat Plan Year	Active	Status	Description	Project manager
EASI - SIS (Student Information Services)	[SIS] Online Calendar - Archiving Data, Decommissioning	80	2020	true	Green	Work associated to: * Integrating CM/CP/DE for FASE/OISE * Archiving Online Calendar data * Archiving the code * Decommissioning the tool. * Documentation of the Decommissioning process CM/CP/Dex Dependencies	Gerald Lindo
EASI - SIS (Student Information Services)	[SIS] Operational & Academic Reporting (OAR)	61.63	2020	true	Yellow	Phase 1 * Exploring reporting applications and alternatives: * PowerBI Q2.2019 Phase 2 * Stream.1 - Operational and Academic Reporting Development & Integration w. CM >> Identification of BIRT Reports that are currently in use >> Prioritization of reports identified >> Re-Development of BIRT Reports in the Power BI Tool * Stream.2 - Operational and Academic Reporting Development >> Development >> Development of Law Reports, delivery w. RocketShuttle >> Integration w. CIS * Stream.3 - Infrastructure Development >> Investigation and development of optimal reporting infrastructure	Gerald Lindo
EASI - SIS (Student Information Services)	[SIS] OUAC EDI - > XML	25	2020	true	Green	Receipt of Transcripts from Other Institutions	Gerald Lindo

Portfolio	▲ Project Name	Percent complete	Strat Plan Year	Active	Status	Description	Project manager
EASI - SIS (Student Information Services)	[SIS] OUAC Maintenance (2020)	80	2020	true	Green	Project work associated to maintaining OUAC requirements for 2020.	Gerald Lindo
EASI - SIS (Student Information Services)	[SIS] ROSI - 2020 Development	46.47	2020	true	Green	Development work on ROSI product	Gerald Lindo
EASI - SIS (Student Information Services)	[SIS] ROSI - TCard Production System (2020)	100	2020	false	Green	Database changes to support support views necessary for the new tool: * Invigilator, RXp (potentially) * Integration w. ROSI	Gerald Lindo
EASI - SIS (Student Information Services)	[SIS] ROTMAN API Development	60	2020	true	Green	Pending	Miki Harmath
EASI - SIS (Student Information Services)	[SIS] T2202 Extract	100	2020	false	Green	Development associated to production of a T2202 xml file that needs to be CRA xml schema compliant The T2202 xml file extract designed to be compliant with the latest CRA xml schema was created to report details of tuition fees paid and the duration of student enrolment in full or part time programs for each qualifying student. This reporting will help the CRA in administering tax and benefit measures, such as the Canada workers benefit, the Lifelong Learning Plan and the exemption for scholarship, fellowship and bursary income.	Gerald Lindo
EASI - SIS (Student Information Services)	[SIS] Technical Debt - Glassfish - JAVA6 (2020)	90	2020	true	Green	Work done to support Glassfish-Java Support	Gerald Lindo

Portfolio	▲ Project Name	Percent complete	Strat Plan Year	Active	Status	Description	Project manager
EASI - SIS (Student Information Services)	[SIS] Time Table Builder (TTB) - v.1.5 Expansion	98.18	2020	true	Green	Rewriting TTB to Angular v.7, Expanding functionality for Course Finder Decommissioning * Incorporate Course Finder functionality (prior to retiring CF) • Look into bringing in functionality from other departments	Gerald Lindo
EASI - SIS (Student Information Services)	[SIS] WGU (Weighted Grant Unit) Testing	80	2020	true	Green	Replaces Basic Income Unit that has been the basis of Provincial Income Funding for 3+ Decades	Gerald Lindo
Portfolio: EASI - TSO	(Technical Services/Ope	rations) (16)					
EASI - TSO (Technical Services/Operations)	ACORN Fall Registration - 2019 Preparation	100	2020	false	Green	Yearly project to prepare for FAS Student Registration and ensure that we can accommodate anticipated volumes during registration, thereby improving student and staff experience of Fall course registration. By monitoring early registration dates and running load tests in UAT (similar infrastructure), we will identify and resolve bottlenecks and issues so that we will be prepared for the heavy load registration day (August 2nd).	Laurel Williams

Portfolio	▲ Project Name	Percent complete	Strat Plan Year	Active	Status	Description	Project manager
EASI - TSO (Technical Services/Operations)	AMS: Cloud Migration	100	2020	false	Green	Migrating the AMS infrastructure to Azure will provide the University with greater capacity and flexibility for HRIS and FIS processes. Preceding normal workload fluctuations, the capacity can be increased or decreased as required. Costs fluctuate accordingly and are avoided when extra capacity is not required. Azure enables EASI technical staff to add infrastructure quickly and easily to meet administrative requirements and remove infrastructure that is no longer needed. The following institutional drivers have been determined: - Improve infrastructure capacity and availability - Improve Service Level Agreements - Secure 24*7 infrastructure support - Utilize Cloud services to reduce operational latency - Improve disaster recovery capabilities	Laurel Williams

Portfolio	▲ Project Name	Percent complete	Strat Plan Year	Active	Status	Description	Project manager
EASI - TSO (Technical Services/Operations)	AMS: S/4 Hana Migration	0	2020	false	Green	Implement the latest version of SAP software S/4HANA 1909 to modernize and innovate and set the foundation for future growth and integration across the SAP Landscape. The University of Toronto Leadership established the following institutional drivers for the Project: Meet SAP's official 2025 deadline for migrating to S/4HANA Migrate to the HANA database, thereby improving system performance Optimize a subset of business process and enable some new functionality Lay the technical foundation for future S/4HANA functionality Optimize the University's custom codebase	Laurel Williams
EASI - TSO (Technical Services/Operations)	AMS: SAP Data Sync Manager (Epiuse)	100	2020	false	Green	Implement the Data sync manager suite of products – Client Sync, Object Sync and Secure store on the ERP environment PM: Praveen Narayanaswamy	Laurel Williams
EASI - TSO (Technical Services/Operations)	ESC: HRIS Support for SuccessFactors	100	2020	false	Green	Enterprise Service Centre: Onboard ITS HRIS team as tier 2 support for technical issues related to SuccessFactors. HR shared services (Tier 1) team will take first call and escalate to HRIS as required. •Primary on project: Amy Luu	Gerald Lindo

Portfolio	▲ Project Name	Percent complete	Strat Plan Year	Active	Status	Description	Project manager
EASI - TSO (Technical Services/Operations)	ESC: Launch of HR Service Centre	100	2020	false	Green	First wave of HR services on the ServiceNow platform. Includes case management and knowledge base for benefits, payroll, and pension. •Primary on project: Amy Luu	Gerald Lindo
EASI - TSO (Technical Services/Operations)	ESC: Research Dashboards	100	2020	false	Green	Enterprise Service Centre: Initial project with Research team to onboard dashboard support - incident management only. 2019-11-11 •Primary on project: Cris Diaconu	Gerald Lindo
EASI - TSO (Technical Services/Operations)	SHPT: OISE Continuing and Professional Learning Sharepoint site	100	2020	false	Green	Provide new information architecture to OISE CPL along with new SharePoint site to replace Homespace solution. Scope included completely redesigning their current document management structure and implementing process improvements plus design and build of site	Gerald Lindo
EASI - TSO (Technical Services/Operations)	SHPT: Simcoe Hall SharePoint Retirement Project	100	2020	false	Green	Retirement and decommissioning of 2 on-premise SharePoint instances. Users had the option of migrating to SharePoint Online or getting a file extract of content Lead: Heather Postill	Gerald Lindo

Portfolio	▲ Project Name	Percent complete	Strat Plan Year	Active	Status	Description	Project manager
EASI - TSO (Technical Services/Operations)	TS: ACORN Fall Registration - 2020 Preparation	100	2020	false	Green	Yearly project to prepare for FAS Student Registration and ensure that we can accommodate anticipated volumes during registration, thereby improving student and staff experience of Fall course registration. By monitoring early registration dates and running load tests in UAT (similar infrastructure), we will identify and resolve bottlenecks and issues so that we will be prepared for the heavy load registration day (July 31).	Laurel Williams
EASI - TSO (Technical Services/Operations)	TS: Glassfish / JAVA 6 - Technical Debt	57.67	2020	true	Yellow	Project to migrate EASI Java applications from older versions of Java to Java 1.8 and then deploy in updated IBM Liberty infrastructure. In order to achieve this, soiftware frameworks and security dependencies in each application must be updated and then fully regression tested. New environments are being built to support these applications in the EASI Shared network.	Laurel Williams
EASI - TSO (Technical Services/Operations)	TS: Operational Data Store Pilot	0	2020	false	Green	Project to create 'real time' replica of ROSI data in the cloud (MS Azure).	Laurel Williams

Portfolio	▲ Project Name	Percent complete	Strat Plan Year	Active	Status	Description	Project manager
EASI - TSO (Technical Services/Operations)	TS: Rotman Salesforce Integration	44.95	2020	true	Green	Project Description: Salesforce.com integration with ROSI Project Managers: Infrastructure: Laurel Williams; Development: Miki Harmath Architects: Sarosh Jamal (networks/firewalls), Haroon Rafique (application stack), Frank Boshoff (integration) Developer: API David Yin Start date: March 2nd (we have to build out the Azure environment to host the APIs) End date: Prod cutover is anticipated to be Sept 2020 Original Milestones: 1.Data field gap analysis - mid-March 2.Rotman batch feeds (3 of them) modified to suit Salesforce - End of March 3.APIs (3 of them) ready for testing - End of April 4.Prod cutover - September	Laurel Williams
EASI - TSO (Technical Services/Operations)	TS: Technical Services 2020 operational activities	37.32	2020	true	Green	System and Infrastructure upgrades, maintenance, Application deployments, etc.	Laurel Williams
EASI - TSO (Technical Services/Operations)	TS: Web API Integration Services	55.51	2020	true	Green	Implementation of Web APIs in the Azure Cloud.	Laurel Williams

Portfolio	▲ Project Name	Percent complete	Strat Plan Year	Active	Status	Description	Project manager
EASI - TSO (Technical Services/Operations)	TS:Infrastructure Migration to EASI Shared Network	79.05	2020	true	Yellow	Migrate all EASI applications to EASI Shared Networks 1 & 2, rebuild using NGSIS Infrastructure module. This new infrastructure will provide a more secure hosting for our applications, while allowing EASI to have more access and control of the assets. This in turn will provide better and more timely service for staff, students and faculty who use these applications.	Laurel Williams
Portfolio: EIS - HIG (5	5)						
EIS - HIG	[EIS] HSB Refurb	100	2020	false	Green	With ITS becoming the sole tenant in HSB Rm 309 in August 2019, modest refurbishment of the space, including removal of cages, replacing the raised flooring, adding UPS capacity and adding 20 cabinets to the existing 5, began in October 2019.	Patrick Hopewell
EIS - HIG	[EIS] Hybrid Cloud DR	100	2020	false	Green	Implement server and storage capacity at the HSB DR site so that VMs can be run from an alternate site in the event that the primary data centre (DCB) is not available.	Patrick Hopewell
EIS - HIG	[EIS] ITS Hybrid Cloud Service - 2020	85	2020	true	Green	TBD	Patrick Hopewell

Portfolio	▲ Project Name	Percent complete	Strat Plan Year	Active	Status	Description	Project manager
EIS - HIG	[EIS] JOG - 2020	100	2020	false	Green	The Joint Operations Group has been designed to combine the traditional functions and capabilities of a Network Operations Centre with the additional scope of monitoring systems and services across multiple disciplines, including the campus network, central data centre facility, enterprise application performance, information security, academic technologies, etc. The JOG is responsible for coordinating and updating the ITS System Status web page.	Patrick Hopewell
EIS - HIG	[EIS] Shared Research Data Centre	0	2020	true	Green	Open a new shared research data centre with energy capture features, in partnership with Faculty of Arts & Science.	Patrick Hopewell
♦ Portfolio: EIS - Netwo	orking (76)						
EIS - Networking	100G Aggregation	100	2020	false	Green	Design and build an optimized core networking infrastructure.	Douglas Carson
EIS - Networking	100G Core	100	2020	false	Green	Provide upgraded tellecommunication services and capacity to the campus core network.	Douglas Carson
EIS - Networking	100G Gateway	100	2020	false	Green	Design and build an optimized core networking infrastructure.	Douglas Carson

Portfolio	▲ Project Name	Percent complete	Strat Plan Year	Active	Status	Description	Project manager
EIS - Networking	167 College St. UTC (Vivin)	80	2020	true	Green	Network as a Service. Partner with departments to provide an array of options to modernize and maintain local network infrastructure. VPRI, Portfolio Operations - MoU signed 1. Comms House University of Toronto Communications - UofT Communications PM: Vivin	Douglas Carson
EIS - Networking	167 College St. VPRI (Vivin)	50	2020	true	Green	Network as a Service. Partner with departments to provide an array of options to modernize and maintain local network infrastructure. VPRI, Portfolio Operations- MoU signed VPRI - Operations & Budget PM: Vivin	Douglas Carson
EIS - Networking	229 College St.	100	2020	false	Green	Enable the mission of the University; Education, research and active learning through enhanced wireless services.	Douglas Carson
EIS - Networking	246 Bloor St.	100	2020	false	Green	Deploy and integrate Cisco 9500 Distribution router to the 246 Bloor St. Building. (dependancy on OISE)	Douglas Carson
EIS - Networking	246 Bloor St.	0	2020	true	Green	Routing Path Law/Varsity - determine optimal path/configuration	Douglas Carson
EIS - Networking	254-256 McCaul St.	100	2020	false	Green	Enable the mission of the University; Education, research and active learning through enhanced wireless services.	Douglas Carson

Portfolio	▲ Project Name	Percent complete	Strat Plan Year	Active	Status	Description	Project manager
EIS - Networking	256 McCaul St.	5	2020	true	Green	Design and build an optimized distribution networking infrastructure. Integration of Cisco 9500 Distribution Router	Douglas Carson
EIS - Networking	439 University Ave. (22nd floor)	100	2020	false	Green	Enable the mission of the University; Education, research and active learning through enhanced wireless services.	Douglas Carson
EIS - Networking	45 Walmar Rd. Wireless - upgrade	90	2020	true	Green	Enable the mission of the University; Education, research and active learning through enhanced wireless services.	David Morden
EIS - Networking	700 University leased space (9th and 17th Flr.)	100	2020	false	Green	Build out networking infrastructure at 700 University.	Douglas Carson
EIS - Networking	700 Universtity Ave. (9th and 17th floors)	100	2020	false	Green	Enable the mission of the University; Education, research and active learning through enhanced wireless services.	Douglas Carson
EIS - Networking	Academic Wood Tower (Goldring addition)	5	2020	true	Green		Douglas Carson
EIS - Networking	Bloor Devonshire Utilities Precinct	30	2020	true	Green	Design and build network infrastructure.	Douglas Carson
EIS - Networking	Canadiana Building Wireless - upgrade	50	2020	true	Green	Enable the mission of the University; Education, research and active learning through enhanced wireless services.	Douglas Carson
EIS - Networking	CCC (90 Queen's Park Crsc.)	20	2020	true	Green	Design and build network infrastructure.	Douglas Carson
EIS - Networking	CGNAT/NAT64 Upgrade	0	2020	true	Green	Enable the mission of the University; Education, research and active learning through enhanced wireless services. CGNAT - NAT64.	Douglas Carson

Portfolio	▲ Project Name	Percent complete	Strat Plan Year	Active	Status	Description	Project manager
EIS - Networking	Data Comm Contractors	25	2020	true	Green	Tri-campus RFSQ for engaging a short list of Data Communication Contractors	Douglas Carson
EIS - Networking	DDoS Services	5	2020	true	Green	Investigate and evaluate options for DDoS services for GTAnet members.	Douglas Carson
EIS - Networking	Dentistry	85	2020	true	Green	Deploy and integration of Cisco 9500 layer 3 router.	Douglas Carson
EIS - Networking	DHCP Infrastructure Upgrade	45	2020	true	Green	Enable the mission of the University; Education, research and active learning through enhanced wireless services. New Kea servers ver.1.8.0 by ISC. Design for redundancy. Docker containers. PostgreSQL database. Services include new performance and allocation statistics. 10,000 leases /sec	Douglas Carson
EIS - Networking	DLSPH (155 College) renovation	20	2020	true	Green	Design and build network infrastructure.	Douglas Carson
EIS - Networking	DLSPH 155 College + Gage Institute (Jeff)	50	2020	true	Green	Network as a Service. Partner with departments to provide an array of options to modernize and maintain local network infrastructure. Network Inventory (in- progress) PM: Jeff Tang	Douglas Carson
EIS - Networking	Eduroam Gateway Servers	50	2020	true	Green	Enable the mission of the University; Education, research and active learning through enhanced wireless services. These are our connection to the Eduroam network and the current servers are EoL. Refresh and upgrade.	Douglas Carson

Portfolio	▲ Project Name	Percent complete	Strat Plan Year	Active	Status	Description	Project manager
EIS - Networking	Executive Assistant - GTAnet	20	2020	true	Green	On-board an Executive Assistant (EA) to support the Senior Management team at GTAnet	Douglas Carson
EIS - Networking	Factor-Inwentash Faculty of Social Work (Vivin)	100	2020	false	Green	Provide NaaS to Factor-Inwentash Faculty of Social Work. PM: Vivin Thomas	Douglas Carson
EIS - Networking	Faculty of Forestry	100	2020	false	Green	Network as a Service. Partner with departments to provide an array of options to modernize and maintain local network infrastructure.	Douglas Carson
EIS - Networking	Faculty of Information (Vivin)	30	2020	true	Green	Provide NaaS to the Faculty of Information. PM: Vivin Thomas	Douglas Carson
EIS - Networking	Fitzgerald building Renovation	50	2020	true	Green	Design and build networking infrastructure.	Douglas Carson
EIS - Networking	Freeradius accounting replacement	5	2020	true	Green	Enable the mission of the University; Education, research and active learning through enhanced wireless services. Accounting is currently handled on each group of servers which makes maintenance difficult. Re-engineer deployment to optimize maintenance capabilities.	Douglas Carson

Portfolio	▲ Project Name	Percent complete	Strat Plan Year	Active	Status	Description	Project manager
EIS - Networking	Freeradius authentication/authoriz ation modernization	90	2020	true	Green	Enable the mission of the University; Education, research and active learning through enhanced wireless services. New system which allows for: granular location and user class authentication and proper expiry for conference accounts. Also allows pinning IoT devices down to a MAC address and building.	Douglas Carson
EIS - Networking	Gage Building Wireless - upgrade (223 College St.)	60	2020	true	Green	Enable the mission of the University; Education, research and active learning through enhanced wireless services.	Douglas Carson
EIS - Networking	Goldring Athletic Centre RM-B1508	10	2020	true	Green	Deploy and integrate Cisco 9500 Distribution router to Goldring. New router site for service coverage. PM's - Jeff & Paul	Douglas Carson
EIS - Networking	Goldring Centre Wireless (phase II)	50	2020	true	Green	Enable the mission of the University; Education, research and active learning through enhanced wireless services.	Douglas Carson
EIS - Networking	GTAnet connectivity - Centennial College / Flexity	100	2020	false	Green	Provide VLans between Centennial College and Flexity.	David Morden
EIS - Networking	HSB	100	2020	false	Green	Deploy and integration of Cisco 9500 layer 3 router.	Douglas Carson
EIS - Networking	Koffler Scientific Reserve - King City	0	2020	true	Green	New building. Design and architecture new networking infrastructure.	Douglas Carson
EIS - Networking	Landmark Project (Front Campus)	10	2020	true	Green	Design and build networking infrastructure. 3 Year project.	Douglas Carson

Portfolio	▲ Project Name	Percent complete	Strat Plan Year	Active	Status	Description	Project manager
EIS - Networking	Lash Miller	0	2020	true	Green	Deploy and integration of Cisco 9500 layer 3 router.	Douglas Carson
EIS - Networking	Lower Burwash (LB)	100	2020	false	Green	Enable the mission of the University; Education, research and active learning through enhanced wireless services.	Douglas Carson
EIS - Networking	MAN/WAN RFSQ	85.22	2020	true	Green	Leverage service delivery models that can deliver enhanced Network Enterprise services. On an asneeded basis, facilitate Network (MAN and WAN) services to provide data connectivity to University Tri-campus stakeholders.	Douglas Carson
EIS - Networking	MaRS	45	2020	true	Green	Deploy and integration of Cisco 9500 layer 3 router.	Douglas Carson
EIS - Networking	Medical Sciences Building	100	2020	false	Green	Deploy Cisco 9500 Distribution router to the MSB.	Douglas Carson
EIS - Networking	Munk - Citizens Lab Network (Rodion)	0	2020	true	Green	Initiate discussions with the client and review MoU. Project release depending on client sign-off MoU. PM: Rodion	Douglas Carson
EIS - Networking	Munk Centre	100	2020	false	Green	Enable the mission of the University; Education, research and active learning through enhanced wireless services.	Douglas Carson
EIS - Networking	New Harbord residence	5	2020	true	Green	Design and build network infrastructure.	Douglas Carson
EIS - Networking	OISE - WiFi and Eclass	100	2020	false	Green	Deploy and integration of Cisco 9500 layer 3 router.	Douglas Carson

Portfolio	▲ Project Name	Percent complete	Strat Plan Year	Active	Status	Description	Project manager
EIS - Networking	ORION / ARC and IC/ES	100	2020	false	Green	Implementation for five (5) Compute Ontario HPC sites connecting at 100G across GTAnet/ORION	Douglas Carson
EIS - Networking	ORION / Zayo 3rd ISP	100	2020	false	Green	GTAnet will be peering with ORION to obtain backup Internet service via Zayo, GTAnet will provide TorIX service to ORION as backup	Douglas Carson
EIS - Networking	OSP Cable Management	35	2020	true	Green	Review market base tools for OSP solutions. Determine an optimal solution for the Tripcampus networking groups. Make recommendations on value add opportunity.	Douglas Carson
EIS - Networking	Pharmacy	0	2020	true	Green	Deploy and integration of Cisco 9500 layer 3 router.	Douglas Carson
EIS - Networking	Ramsay Wright Wireless - upgrade	50	2020	true	Green	Enable the mission of the University; Education, research and active learning through enhanced wireless services.	Douglas Carson
EIS - Networking	Rotman Commerce building	5	2020	true	Green	Design and build network infrastructure.	Douglas Carson
EIS - Networking	School of Continuing Studies (Paul)	90	2020	true	Green	Provide NaaS to the School of Continuing Studies. PM: Paul Chan	Douglas Carson
EIS - Networking	SciNet Upgrade	20	2020	true	Green	Design and propose SciNet upgrade options.	Douglas Carson
EIS - Networking	Simcoe Hall	0	2020	true	Green	Deploy and integration of Cisco 9500 layer 3 router.	Douglas Carson
EIS - Networking	Simcoe Hall network Infrastructure Renovation	80	2020	true	Green	Networking infrastructure renovation work at Simcoe Hall	David Morden

Portfolio	▲ Project Name	Percent complete	Strat Plan Year	Active	Status	Description	Project manager
EIS - Networking	Site1 - 371 Bloor St.	5	2020	true	Green	Design and build network infrastructure and partner with department stakeholders.	Douglas Carson
EIS - Networking	SRIC (112 College)	20	2020	true	Green	Design and build network infrastructure.	Douglas Carson
EIS - Networking	SSSR – Spadina- Sussex Student residence (704 Spadina)	10	2020	true	Green	Design and build network infrastructure.	Douglas Carson
EIS - Networking	St. Michael College Bernna Hall Wireless (entire building)	100	2020	false	Green	Enable the mission of the University; Education, research and active learning through enhanced wireless services.	Douglas Carson
EIS - Networking	St. Michaels	100	2020	false	Green	Deploy and integrate Cisco 9500 Distribution router to St. Michaels.	Douglas Carson
EIS - Networking	Tri-Campus WiFi Analytics	75	2020	true	Green	Tri-Campus Strategy to leverage University WI-FI to support; COVID-19 building capacity & attendance management.	Douglas Carson
EIS - Networking	UC Wireless - upgrade	50	2020	true	Green	Enable the mission of the University; Education, research and active learning through enhanced wireless services.	Douglas Carson
EIS - Networking	UofT Librarires (Paul)	100	2020	false	Green	Provide NaaS to U of T libraries, which includes five libraries; Robarts, Gerstain, Noranda, Sandford Fleming, Downsview and Math. PM: Paul Chan	Douglas Carson
EIS - Networking	Upper Burwash (UB)	100	2020	false	Green	Enable the mission of the University; Education, research and active learning through enhanced wireless services.	Douglas Carson

Portfolio	▲ Project Name	Percent complete	Strat Plan Year	Active	Status	Description	Project manager
EIS - Networking	UT Students' Union (230 College St.) Renovation	80	2020	true	Yellow	Design and build networking infrastructure. Note: Pending resolution of building wiring.	Douglas Carson
EIS - Networking	Vector at 700 University	95	2020	true	Green	Provide engineering and operational resources for GTAnet member institutions to enable researchers and collaborators through a high-speed regional network platform and advanced networking services. Connectivity for the Vector @MaRS (SciNet fibre on 7th floor to the 9th and 17th floor 700 University Ave.) Occupancy planned for October 14th.	Douglas Carson
EIS - Networking	Victoria College	40	2020	true	Green	Deploy and integration of Cisco 9500 layer 3 router.	Douglas Carson
EIS - Networking	Web Site - GTAnet	20	2020	true	Green	Develop and launch the new GTAnet Web Site	Douglas Carson
EIS - Networking	Wireless RFP	77.55	2020	true	Green	Enable the mission of the University; Education, research and active learning through enhanced wireless services.	Douglas Carson
EIS - Networking	Woodsworth College addition	25	2020	true	Green	Design and build network infrastructure.	Douglas Carson
EIS - Networking	Zayo / ORION IP Transit	100	2020	false	Green	Set up GTAnet connectivity for Zayo / Orion	David Morden

Portfolio	▲ Project Name	Percent complete	Strat Plan Year	Active	Status	Description	Project manager
EIS - Networking	Zayo to TFS (secondary path)	30	2020	true	Green	Provide engineering and operational resources for GTAnet member institutions to enable researchers and colloborators through a high-speed regional network platform and advanced networking services.	Douglas Carson
♦ Portfolio: EIS - System	ms (3)						
EIS - Systems	[EIS] MS Azure hosting environment - 2020	16	2020	true	Green	Provide leadership and technical expertise in the area of needs analysis, design and architecture to help make evidence-based decisions around where best to host services	Patrick Hopewell
EIS - Systems	[EIS] Systems Management Service - 2020	16	2020	true	Green	Provide systems management and support service to both internal ITS clients as well as paying clients external to ITS.	Patrick Hopewell
EIS - Systems	[EIS] Veeam Enterprise Backup - 2020	50	2020	true	Green	New enterprise backup solution that is optimized for the virtualized server environment with data archived in MS Azure.	Patrick Hopewell
♦ Portfolio: EIS - Teleco	om (5)						
EIS - Telecom	Mobility RFx	0	2020	true	Green	Prepare an RFx for the University's Mobility Services	Patrick Hopewell
EIS - Telecom	[EIS] Mobile Phones - 2020	100	2020	false	Green	Manage the university's corporate mobile phone contract and provide support and guidance for departments wishing to provide corporate cellphones to staff and faculty.	Patrick Hopewell

Portfolio	▲ Project Name	Percent complete	Strat Plan Year	Active	Status	Description	Project manager
EIS - Telecom	[EIS] UofT Phonebook - 2020 (R1.5)	65	2020	true	Green	Replace legacy UofT phone directory with a new, more reliable and accurate phone directory.	Patrick Hopewell
EIS - Telecom	[EIS] VoIP Migration - 2020	95	2020	false	Green	Migrate 13,500 Bell Centrex telephone lines to the Brodconnect VoIP solution.	Patrick Hopewell
EIS - Telecom	[EIS] VoIP Service - 2020	100	2020	false	Green	Administer and provide ongoing support to the BCC VoIP service.	Patrick Hopewell
♦ Portfolio: IS - Informa	tion Security Portfolio (2)					
IS - Information Security Portfolio	MFA	20	2020	true	Green	Level 3 MFA solution for University community Provide two factor authentication	Mike Wiseman
IS - Information Security Portfolio	[IS] Gateway Firewall	55	2020	true	Green	Test and procurement of Gateway Firewall - Support of Institutional Security Services Select best value proposition/solution from short list vendors Deliver equipment for integration in DC and CCBR >>Operationalize the University's Gateway Firewall	Mike Wiseman
♦ Portfolio: OLS Portfolios (8)							
OLS Portfolios	[OLS] Enhanced Onboarding - Sharepoint Site for ITS	100	2020	false	Green	SharePoint site created in collaboration with HR, E&A and EASI to support orientation and recruitment activities in ITS. Includes a staff-facing resource section with Org Chart, as well as manager resources for the hiring and onboarding process. https://utoronto.sharepoint.com/sites/its-orientation	Laurie Harrison

Portfolio	▲ Project Name	Percent complete	Strat Plan Year	Active	Status	Description	Project manager
OLS Portfolios	[OLS] EON Virtual Reality pilot initiatives	100	2020	false	Green	Engaged with four undergraduate courses in use of EON AVR creator licences integrated into curriculum. Students used the tools to create learning materials as part of their course work. Funded by eCampusOntario. Report submitted in May 2020.	Laurie Harrison
OLS Portfolios	[OLS] Experiential learning modules	100	2020	false	Green	Standalone web site features resuable learning materials, creative commons licenced for use across curricular and co-curricular experiential learning intiatives. Interactive modules and activities support students in preparing for work integrated learning and supports learning processes. Funded by Provost's office and Career Ready Fund. https://experientialmod ules.utoronto.ca/	Laurie Harrison
OLS Portfolios	[OLS] High Peformance Team Development for ITS (2020)	75	2020	true	Green	Azure training, Change Management, monthly brown bag sessions - planning	Laurie Harrison
OLS Portfolios	[OLS] Labster - Virtual Lab Alternative pilot and campus licence agreements (2020)	90	2020	true	Green	Rolling out Quercus integration and multicampus agreements for use of Labster virtual lab platform.	Laurie Harrison
OLS Portfolios	[OLS] Leadership Development Planning for ITS (2020)	75	2020	true	Green	Leadership development planning including LEADS360, ITS Directors Team Dev and broader initiatives in ITS.	Laurie Harrison

Portfolio	▲ Project Name	Percent complete	Strat Plan Year	Active	Status	Description	Project manager
OLS Portfolios	[OLS] Learning Analytics Strategy Support (2020)	75	2020	true	Green	Two part project includes 1) D3-QA - Tri-campus initiative to introduce instructors to use of Quercus data analytics for course design. 2) Support VP-IUE strategic planning for LA capacity development through environmental scan, strategy table facilitation and preparation of green paper.	Laurie Harrison
OLS Portfolios	[OLS] PD Resource Communications for IT@UofT (2020)	85	2020	true	Green	Share program information and resources internal and external to ITS.	Laurie Harrison